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| Place Overview Committee | <u>Item</u> |
| 12 July 2018 | 9 |
| 10am | Public |

Overview and Scrutiny Work Programme 2018 – 2019

Responsible officer

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1.0 Summary

1.1 This paper presents Overview and Scrutiny's proposed work programme for the year ahead. The committees have based their programmes on topics from Shropshire Council's Strategic Action Plan. Committees will also

- scrutinise thematic priorities
- respond to emerging issues and
- follow up on previous work.

1.2 The paper also identifies topics relevant to more than one committee, and makes suggestions for committees to work together to consider these issues.

2.0 Recommendations

2.1 Overview and scrutiny members to:

- confirm the proposed work programme attached as **Appendix 1**
- suggest changes to the work programme
- recommend other topics to consider
- agree lead committees for topics relevant to more than one committee and
- approve proposed joint working.

3.0 Background

3.1 Each year, Shropshire Council's overview and scrutiny committees jointly review, co-ordinate and update their work programmes for the year ahead. This review allows overview and scrutiny to ensure that its work programme takes into account Shropshire Council's strategic priorities, and effective arrangements are in place to look at topics that are relevant to more than one committee.

- 3.2 At a work programme planning session, overview and scrutiny committee members, portfolio holders, elected members and officers used the strategic action plan to identify a shortlist of strategic priorities for each committee to incorporate into their work programme for the year ahead.
- 3.3 Following this session, members of the Performance Management Scrutiny Committee met with officers to identify lead committees for each identified strategic priority. Members also agreed lead committees for strategic priorities that related to more than one committee. These strategic priorities will form the basis of each committee's work.
- 3.4 In addition to priorities identified in the strategic action plan, overview and scrutiny committees also include thematic priorities into their work programme. Committees will also need the flexibility to respond to emerging issues. Accordingly this work programme will continue to have topics added to it.

4.0 Cross-cutting issues

- 4.1 Although no topic in the work programme exists in isolation, most topics can be considered discretely by a committee during their scheduled meetings. However there are several broad areas of the council's work that pertain to several committees equally. Overview and scrutiny committees will need to ensure that they cover these topics comprehensively without duplicating work. Work programme planning has identified the following cross-cutting topics.

4.2 *Social prescribing/community resilience*

Social prescribing is a means of enabling GPs, nurses and other primary care professionals to refer people to a range of local, non-clinical services. Schemes can involve a variety of activities which are typically provided by voluntary and community sector organisations, such as volunteering, arts activities, group learning, gardening, befriending, cookery, healthy eating advice and sports.

Both the Communities Overview Committee and Health and Social Care Overview Committee have an interest in this topic. It is proposed however that the Communities Overview Committee will consider this matter in its entirety during its scheduled committee meetings.

The Health and Social Care Overview Committee will focus its work on scrutinising other adult social care matters, such as delayed transfers of care, the Improved Better Care Fund, and falls prevention.

4.3 *Place shaping*

Place shaping concerns how the council plans, delivers and supports growth and development in housing, the economy and local communities. The strategic action

plan lists six topics, which together form the council's place-shaping priorities:

- Diversification of the economy
- Sustainable growth of Shrewsbury and the market towns
- Investment plans to enable sustainable growth
- Maintaining a clean and attractive environment
- Balancing Housing and economic growth
- Households and accessible green space

Although the People Overview Committee has the remit to consider housing matters, much of the work to plan and deliver housing concerns planning, local authority investment, economic growth and the delivery of infrastructure such as roads. It is therefore proposed that the bulk of the scrutiny of place-shaping will be carried out by the Place Overview Committee.

To support the Place Overview Committee in its work, the People Overview Committee will consider supported housing matters. The Communities Overview Committee will look at households and accessible green space as part of its remit to scrutinise matters concerning community resilience.

5.0 Task and finish groups

- 5.1 Overview and scrutiny often looks at topics in depth, such as its proposed review of community transport in Shropshire. It also looks at topics that do not relate to one particular committee, such as its recent review of Shropshire Council's support for refugees for domestic abuse. In order to carry out this work effectively, overview and scrutiny committees set up task and finish groups. These groups consist of members drawn from overview and scrutiny committees, which meet outside of the usual scheduled committee meetings. These groups then report their findings and recommendations to overview and scrutiny committees for approval. The current list of ongoing task and finish group meetings is included in this report as **Appendix 2**.

6.0 Next steps

- 6.1 Overview and scrutiny will update this report on an ongoing basis and present it to each overview and scrutiny committee, to allow members the opportunity to contribute to its development.

Appendix 1
Overview and Scrutiny work programme 2018 to 2019

Performance Management Scrutiny Committee

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|---|--|---------------------------------|---|--|------------------|
| Report of Welfare Reform Task and Finish Group | <ul style="list-style-type: none"> Consider the report and recommendations of the Welfare Reform Task and Finish Group. | task and finish group report | task and finish group chair | Ensure effective arrangements to support people in receipt of welfare support and preventative services. | 11 July 2018 |
| Report of Road Works and Street Works Task and Finish Group | <ul style="list-style-type: none"> Consider the report and recommendations of the Road Works and Street Works Task and Finish Group. | task and finish group report | task and finish group chair | Ensure the council effectively manages streetworks and roadworks in Shropshire, as well as major roadworks projects in Shrewsbury. | 11 July 2018 |
| Q4 2017/18 Performance Report | <ul style="list-style-type: none"> Consider the key underlying and emerging performance issues. Identify any performance areas that they would like to consider in greater detail or refer to the appropriate overview and scrutiny committee. | Cabinet performance report | Information, Intelligence and Insight Manager | Committee develops its insight into council performance, and focuses its work on relevant performance issues. | 11 July 2018 |

Performance Management Scrutiny Committee

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|--|--|---|--|---|--------------|
| Road traffic collisions - killed and seriously injured | <ul style="list-style-type: none"> Identify changes in the rates of people killed and seriously injured in road collisions. Understand the causes of collisions. Scrutinise proposals to reduce injuries and fatalities. | road collision statistics | Head of Commissioning | Shropshire Council and its partners work effectively to identify and mitigate the causes of road collisions that cause injuries and fatalities. | 11 July 2018 |
| Corporate Peer Challenge Report and Action Plan. | <ul style="list-style-type: none"> Identify the priorities for action emerging from the recent corporate peer challenge. Scrutinise the council's progress in implementing the report action plan. | corporate peer challenge report and action plan and progress report | Chief Executive | Shropshire Council is making good progress in implementing the peer challenge action plan. | 12 Sep 2018 |
| Report of the Budget and Investment and Income Task and Finish Group | <ul style="list-style-type: none"> Consider the budget proposals and identify the priority areas for further consideration Identify any likely impacts of the budget proposals and explore how these will be managed with the relevant officers and Portfolio Holders. Scrutinise investment and income proposals | task and finish group report | Group Chair Head of Finance, Governance & Assurance | Proposals for investment and income generation are sound. | 12 Sep 2018 |

Performance Management Scrutiny Committee

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|--|--|---|---|--|-------------|
| Q1 2018/19 Performance Report | <ul style="list-style-type: none"> Consider the key underlying and emerging performance issues. Identify any performance areas that they would like to consider in greater detail or refer to the appropriate overview and scrutiny committee. | Cabinet performance report | Information, Intelligence and Insight Manager | Committee develops its insight into council performance, and focuses its work on relevant performance issues. | 12 Sep 2018 |
| Complaints, Compliments and Comments | <ul style="list-style-type: none"> Understand the nature of complaints, compliments and comments that the council receives. Scrutinise how the council uses these to improve its services. | Analysis of complaints, compliments and comments received | Information, Intelligence and Insight Manager | Ensure that the council responds appropriately to complaints, compliments and comments, and uses them effectively to improve services. | 12 Sep 2018 |
| Corporate Peer Challenge Report and Action Plan – exception report | <ul style="list-style-type: none"> Scrutinise progress against the action plan. Identify areas for development and make recommendations for improvement. | action plan update report | Chief Executive | Assurance that the council is making progress in developing its action plan. | 14 Nov 2018 |

Performance Management Scrutiny Committee

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|--|--|----------------------------|---|---|-------------|
| Q2 2018/19 Performance Report | <ul style="list-style-type: none"> Consider the key underlying and emerging performance issues. Identify any performance areas that they would like to consider in greater detail or refer to the appropriate overview and scrutiny committee. | Cabinet performance report | Information, Intelligence and Insight Manager | Committee develops its insight into council performance, and focuses its work on relevant performance issues. | 14 Nov 2018 |
| Corporate Peer Challenge Report and Action Plan – exception report | <ul style="list-style-type: none"> Scrutinise progress against the action plan. Identify areas for development and make recommendations for improvement. | action plan update report | Chief Executive | Assurance that the council is making progress in developing its action plan. | 6 Mar 2019 |
| Q3 2018/19 Performance Report | <ul style="list-style-type: none"> Consider the key underlying and emerging performance issues. Identify any performance areas that they would like to consider in greater detail or refer to the appropriate overview and scrutiny committee. | Cabinet performance report | Information, Intelligence and Insight Manager | Committee develops its insight into council performance, and focuses its work on relevant performance issues. | 6 Mar 2019 |

Communities Overview Committee

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|-----------------------|--|--|---|--|-------------|
| Flood risk management | <ul style="list-style-type: none"> Consider the council's role in flood risk management. Understand how the council mitigates flood risk and responds to flooding. Learn the risks to transport and the economy resulting from flooding. Scrutinise the role of flood risk management in place shaping and planning. | <p>topic briefing note</p> <p>committee overview report</p> <p>presentation to committee</p> | Environmental Maintenance | Scrutiny of flood risk management to ensure effective arrangements. | 16 Jul 2018 |
| Community Transport | <ul style="list-style-type: none"> Create a task and finish group that considers options for the development of community transport in Shropshire. | terms of reference report | Overview and Scrutiny | Development of community transport that meets the needs of people in Shropshire. | 16 Jul 2018 |
| Local committees | <ul style="list-style-type: none"> Create a task and finish group to explore proposals to realign Local Joint Committees and to identify new responsibilities for these committees | terms of reference report | <p>Overview and Scrutiny</p> <p>Community Enablement Team</p> | To help ensure Shropshire Council has appropriate and meaningful local governance. | 16 Jul 2018 |

Communities Overview Committee

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|--------------------------|--|--|-----------------------------|---|-------------|
| Community Hubs | <ul style="list-style-type: none"> Consider the development of plans for the creation of five community hubs. Ensure that the proposals will meet any needs resulting from social prescribing. | <p>topic briefing note</p> <p>committee overview report</p> <p>presentation to committee</p> | TBA | Ensure that community hubs effectively meet the needs of Shropshire people. | 10 Sep 2018 |
| Prevention commissioning | <ul style="list-style-type: none"> Understand the purpose of prevention commissioning and its role in supporting social prescribing. Scrutinise the aims of commissioning. Understand how commissioning will measure its success, and how it adapt according to outcomes. | <p>committee overview report</p> <p>presentation to committee</p> | Neil Evans | Effective spending on preventative services, to improve mental and physical health outcomes and reduce dependency on health and social care services. | 10 Sep 2018 |
| Social Prescribing | <ul style="list-style-type: none"> Examine the findings of the social prescribing pilot. Scrutinise the rollout of social prescribing to other areas of Shropshire. | | | | 26 Nov 2018 |

Communities Overview Committee

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|---------------------------|---|---|-----------------------------|--|-------------|
| Islamic burials | <ul style="list-style-type: none"> Understand the demand for Islamic burials in Shropshire, the council's obligations to provide Islamic burial space, and its proposals for future provision. | <p>committee overview report</p> <p>presentation to committee</p> | TBA | Shropshire Council provides appropriate space for Islamic burials. | 26 Nov 2018 |
| Emergency Planning | <ul style="list-style-type: none"> Scrutinise Shropshire Council's arrangements for emergency planning. | <p>committee overview report</p> <p>presentation to committee</p> | Emergency Planning Manager | <p>Ensure that Shropshire Council:</p> <ul style="list-style-type: none"> identifies the right priorities for its emergency planning has in place suitable mitigation and carries out appropriate training and awareness raising. | 28 Jan 2019 |
| Community Safety Strategy | <ul style="list-style-type: none"> Understand the updated community safety strategy Scrutinise the research underpinning any changes to the strategy. | <p>committee overview report</p> <p>presentation to committee</p> | Community Safety Manager | Assurance that the Community Safety Strategy identifies the right priorities for its work. | 28 Jan 2019 |

Health and Social Care Scrutiny Committee

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|-----------------------------------|---|--|--|--|-------------|
| Mental health needs assessment | <ul style="list-style-type: none"> Consider the findings from the Mental Health Needs Assessment. Question and provide further insight surrounding these findings. Consider cross sector issues. | Briefing workshop overview report presentation | Public Health Consultant, Shropshire Council | To support development of the Shropshire Mental Health Strategy. | 16 Jul 2018 |
| Phlebotomy services in Shrewsbury | <ul style="list-style-type: none"> Scrutinise proposals for the relocation of Phlebotomy services in Shrewsbury. | committee overview report | Chief Executive, Shrewsbury and Telford Hospital NHS Trust | To ensure services are accessible to the people that need them. | 16 Jul 2018 |
| Delayed transfers of care | <ul style="list-style-type: none"> Revisit progress with reducing delayed transfers of care. Understand the impact of projects. Understand the impact of winter pressures on delays. To scrutinise readmission rates. | committee overview report presentation to committee | Chief Executive, Shrewsbury and Telford Hospital NHS Trust | | 24 Sep 2018 |
| Falls reductions and Heat Savers | | committee overview report presentation to committee | Director, Adult Services | | 24 Sep 2018 |

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|--|--|--|--|---|-------------|
| Ambulance services | | Map of public defibrillators in Shropshire | Chief Executive, Shrewsbury and Telford Hospital NHS Trust | | 19 Nov 2018 |
| Better Care and Improved Better Care funds | <ul style="list-style-type: none"> To consider the Improved Better Care Fund and its implications for Shropshire people. To understand the outcomes of the fund and whether these have been achieved. | <p>committee overview report</p> <p>presentation to committee</p> | Director, Adult Services | | 19 Nov 2018 |
| Care Closer to Home | | <p>committee overview report</p> <p>presentation to committee</p> | Director, Adult Services | | 21 Jan 2019 |
| Future Fit consultation findings | <ul style="list-style-type: none"> To consider the findings of consultations on Future Fit reconfiguration of NHS services in Shropshire, including Telford and Wrekin. To scrutinise the response to consultation findings. | <p>Consultation findings</p> <p>committee overview report</p> <p>presentation to committee</p> | Chief Executive, Shrewsbury and Telford Hospital NHS Trust | Assurance that the consultation has been carried out thoroughly, and its findings acted upon appropriately. | 21 Jan 2019 |

People Overview Committee

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|--|---|--|--|---|-------------|
| Supported Housing for Young People | <ul style="list-style-type: none"> To understand the legal and policy framework for providing supported housing for young people. To scrutinise arrangements to provide supported housing for young people. | overview reports presentation | Housing Services Children's Services | Providing assurance that Shropshire Council has effective arrangements in place. | 18 Jul 2018 |
| Findings of the Placements for Looked After Children Task and Finish Group | <ul style="list-style-type: none"> To understand the situation in relation to residential placements for looked after children. To consider the sufficiency of residential placements. To identify whether there is opportunity for the council to invest to save. | Draft final Task and Finish Group report | Task and Finish Group Chair Head of Safeguarding, Children's Services | Contribute to service development that will lead to better outcomes for looked after children with complex needs. | 18 Jul 2018 |
| Youth Offending Service | <ul style="list-style-type: none"> To scrutinise the findings of the pilot Full Joint Inspection of the Youth Offending Service. To understand the causes of youth offending in Shropshire. | Final inspection report | Youth Offending Service | Recommendations to support the development of the service. | 19 Sep 2018 |

People Overview Committee

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|--|---|--|--|---|-------------|
| Corporate parenting | <ul style="list-style-type: none"> To scrutinise arrangements to support elected members and officers in their corporate parenting role. To make recommendations to strengthen corporate parenting arrangements. | overview report presentation | Head of Early Help Partnerships and Commissioning, Children's Services | Recommendations to support the development of the service. | 19 Sep 2018 |
| Education attainment | <ul style="list-style-type: none"> To scrutinise education attainment in Shropshire over recent years To identify any specific patterns or changes which need to be looked at in detail. | overview report presentation | Director, Children's Services | Ensure that Shropshire Council is targeting support where needed to improve education attainment. | 21 Nov 2018 |
| Shropshire Safeguarding Children Board Annual Report | <ul style="list-style-type: none"> To provide an overview of the Safeguarding Children Board's work during the previous year. To scrutinise changes to governance arrangements for the Safeguarding Children Board and Safeguarding Adults Board. | Shropshire Safeguarding Children Board Annual Report | Independent Chair, Safeguarding Children Board | Contribute to developing governance arrangements for safeguarding in Shropshire. | 21 Nov 2018 |

People Overview Committee

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|---|--|---|-------------------------------|---|-------------|
| Progress and impact of the delivery of the Ofsted Action Plan | <ul style="list-style-type: none"> Scrutinise progress with the implementation of the Ofsted Action Plan and the benefits realised for children, young people and families in Shropshire. | overview report | Director, Children's Services | Provide assurance that the council is making good progress in implementing its action plan, delivering the required improvements. | 30 Jan 2019 |
| Employment and progression opportunities | <p>Consider current arrangements for people to enter into work and progression including apprenticeships and skills training. To include:</p> <ul style="list-style-type: none"> apprenticeships and skills training young people's aspiration and progression, and how to retain young people in the county older people in the workforce, including re-skilling and retired workers (post 50 workforce) mentoring, coaching | <p>overview report</p> <p>presentations</p> | TBA | | 30 Jan 2019 |

People Overview Committee

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|---|--|--|-------------------------------|---|-------------|
| Opportunities for Looked After Children and care leavers to achieve their potential | <ul style="list-style-type: none"> Scrutiny of the implementation of the Looked After Children Plan and the delivery of improved outcomes. Examine the availability and uptake of apprenticeships and employment, and housing support, and consider the benefits and impact. | <p>Updated Looked After Children Plan</p> <p>overview report</p> <p>presentation</p> | Director, Children's Services | Assurance that Shropshire Council is delivering better outcomes for looked after children and care leavers. | 27 Mar 2019 |

Place Overview Committee

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|---|--|---------------------------------|---|--|-------------|
| 20's Plenty | <ul style="list-style-type: none"> To receive an update on Shropshire Council's implementation of its 20 mph technical guidance note | Update report | Highways, Transport and Environment Commissioning Manager | Ensure that Shropshire Council implements 20mph limits that are appropriate for the area. | 12 Jul 2018 |
| Place Shaping – Sustainable growth of Shrewsbury and the Market Towns | <ul style="list-style-type: none"> Progress with the Shrewsbury Big Town Plan and the development and delivery of growth strategies for the key market towns (Ludlow, Market Drayton, Oswestry, Bridgnorth and Whitchurch). | Update report | Head of Economic Growth | | 12 Jul 2018 |
| Highways winter maintenance plan | <ul style="list-style-type: none"> Understand the lesson learned from the previous winter maintenance plan Scrutinise planning for the winter period 2018-2019. | overview report presentation | Highways, Transport and Environment Commissioning Manager | Contribute to development of a winter maintenance plan that ensure safe highways and protects vulnerable people. | 12 Jul 2018 |
| Highways maintenance | <ul style="list-style-type: none"> Scrutinise how Shropshire Council responds to maintenance requests, and any consequent complaints and compliments. | overview report presentation | Highways, Transport and Environment Commissioning Manager | Better service for customers and a more efficient response to highways faults | 12 Jul 2018 |

Place Overview Committee

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|---|---|--|-----------------------------|---|------------|
| Place shaping – balancing housing and economic growth | <ul style="list-style-type: none"> Consider how housing development and economic growth activity are considered together | Report to include: <ul style="list-style-type: none"> Place Plans and Neighbourhood Plans Community led planning Green belt review Type and availability of housing across the county. | Head of Economic Growth | Ensure that the right homes are built in the right places for the workforce for current and future employers. | 6 Sep 2018 |
| Local Plan | <ul style="list-style-type: none"> Consider the revised Local Plan, before submission to the Secretary of State. | report to include overview of Local Plan and key changes to existing plan | Head of Economic Growth | Assurance that the Local Plan support housing, transport and economic growth priorities. | 8 Nov 2018 |

Place Overview Committee

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|--|--|--|---|--|-------------|
| Place shaping – households and accessible green space | <ul style="list-style-type: none"> Understand the value of accessible natural green space, how access could be maximised, and look at current patterns of availability. | <p>overview report</p> <p>presentation</p> <p>map of current and proposed accessible green space in towns and villages</p> | Highways, Transport and Environment Commissioning Manager | <p>Development of open spaces that improve the liveability of towns and villages</p> <p>Ensure that open spaces maximise the opportunity for people to improve their health and wellbeing.</p> | 8 Nov 2018 |
| Place shaping – maintaining a clean and attractive space | <ul style="list-style-type: none"> Consider the development of the new Local Transport Plan and how it relates to the delivery of the Council's priorities. | <p>overview report</p> <p>presentation</p> | Head of Commissioning | <p>Contribute to development of Local Transport Plan.</p> <p>Provide assurance that the plan contributes to housing and economic growth plans</p> | 31 Jan 2019 |

Place Overview Committee

| Topic | Intended outcomes or objectives | What output is required? | Who needs to be heard from? | Expected impact or added value | Work date |
|--|---|---|-----------------------------|--|---------------|
| Place shaping – maintaining a clean and attractive space | <ul style="list-style-type: none"> Progress with waste management, recycling and renewable energy, including the impact and benefits arising from the Energy Recovery Facility and other developments to help manage waste, reduce landfill and increase production and use of renewable energy. | overview report presentation site visit | Head of Economic Growth | Ensure that waste management plans continue to reduce landfill and improve the built environment. | 31 Jan 2019 |
| Place shaping – diversification of the local economy | <ul style="list-style-type: none"> Scrutinise progress with the delivery of the Council's Economic Growth Strategy, with particular focus on keys sectors, higher added value businesses, numbers of new jobs created, and new companies to Shropshire in the key target sectors. Consider progress in securing investment in the digital and health care sector. | overview report presentation | Head of Economic Growth | Ensure that housing, transport and built environment strategies effectively support economic growth. Provide assurance that the Economic Growth Strategy is delivering economic benefits. | 28 March 2019 |

Appendix 2

Current and proposed task and finish groups

| Title | Objectives | Reporting date |
|--------------------------------------|---|-------------------|
| Welfare reform | <ul style="list-style-type: none">• To ensure that the council's own systems and processes are optimised so it provides the best advice and temporary support to people who need it.• To understand how the council works with its partners to agree a common strategy to support people in greatest need.• To ensure that council resources are deployed wherever possible to support people into education, employment and training. | 11 July 2018 |
| Roadworks and street works | <p>To scrutinise how Shropshire Council:</p> <ul style="list-style-type: none">• has carried out recent major roads work and street works in Shrewsbury• plans work to deliver SITP and other major road works to minimise disruption• publicises planned road works to residents and businesses• co-ordinates scheduled street works with utility companies and private developers and• mitigates against and compensates for disruption to local businesses. | 12 September 2018 |
| Placements for looked after children | <ul style="list-style-type: none">• Understand the profile of looked after children in Shropshire, and gain insight into the needs of the most complex children that we look after.• Learn about the private residential care market, and challenges the council faces when purchasing private residential care.• Understand the proposed model of residential care for Shropshire Council's most complex looked-after children.• Scrutinise these proposals to ensure that they are right solution for our looked after children. | 11 July 2018 |

| Title | Objectives | Reporting date |
|------------------------|--|----------------|
| Community Transport | TBA | TBA |
| Local Joint Committees | <ul style="list-style-type: none"> • To review the current design and delivery of the LJC's and use the evidence gathered to make a recommendation on whether they should continue or not. <ul style="list-style-type: none"> ○ If the recommendation is to continue, make further recommendations on the future design and delivery of the LJC's ○ If the recommendation is to cease, to design the withdrawal of the LJC's without undue impact on Shropshire Council members, town and parish councils, co-opted members or local residents. • To recommend how Shropshire Council should be working with partners, specifically town and parish councils to enable shared engagement, communications, accountability and governance within communities. | 13 June 2018 |

| Title | Objectives | Reporting date |
|---|--|----------------|
| Financial Strategy and Innovation and Income Generation | <ul style="list-style-type: none"> • To understand the process and activity stages required to develop the Financial Strategy 2018/19 to 2020/21. • To understand the factors contributing to the funding gaps including the additional pressures identified through the growth modelling exercise. • To consider and scrutinise the proposals and emerging plans aligned to the four pillars of the approach that are being developed. • To consider the direct and indirect impacts of proposals on service delivery across the Council. • To be able to complete specific pieces of work to identify and work up alternatives to emerging plans, including the feasibility of the alternative proposals. • To provide a mechanism to engage with communities, partners and providers. • To understand any possible risks and impacts on the Council's finances and the ability to deliver a balanced budget in future years. • Make evidence based recommendations and alternative proposals for future budget setting. | TBA |